### Michigan Deptartment of Treasury 496 (2-04) Auditing Procedures Report

Issued under					s iveho	JIL						
Local Gove	rnment Type  Town			Village	☐ Other		ocal Government Name Banks Township					
Audit Date Opinion Date Date Accountant Report Submitted to State:  3/31/06 S1/17/06 August 2, 2006												
accordance	ce with the Statement	e S	tateme	nts of t	he Govern	mental Accou	unting Sta	nt and rendered ndards Board ( igan by the Mich	GASB) and t	he Unifo	rm Repo	ents prepared in orting Format fo
1. We ha	ave compl	ied v	with the	e Bulletii	n for the Au	dits of Local U	Units of Go	overnment in Mic	chigan as revis	ed.		
2. We a	re certified	l put	olic acc	ountant	s registered	to practice in	n Michigan	e				
We further	r affirm the and reco	e foll	lowing. endatio	"Yes" re	esponses h	ave been disc	closed in th	ne financial state	ements, includ	ng the n	otes, or ir	the report of
You must	check the	арр	licable	box for	each item b	elow.						
Yes	✓ No	1.	Certai	n compo	onent units/	funds/agencie	es of the lo	cal unit are excl	uded from the	financia	stateme	ents.
√ Yes	☐ No	2.		are acc f 1980).	cumulated o	deficits in one	e or more	of this unit's un	reserved fund	balance	s/retaine	d earnings (P.A
√ Yes	☐ No	3.	There		tances of r	non-complian	ce with the	e Uniform Acco	ounting and B	udgeting	Act (P.A	. 2 of 1968, as
Yes	Yes No 4. The local unit has violated the conditions of either an order issued under the Municipal Finance Act or its requirements, or an order issued under the Emergency Municipal Loan Act.							nance Act or its				
Yes	✓ No	5.	The local unit holds deposits/investments which do not comply with statutory requirements. (P.A. 20 of 1943, as amended [MCL 129.91], or P.A. 55 of 1982, as amended [MCL 38.1132]).									
Yes	✓ No	6.	The lo	cal unit	has been d	elinquent in d	listributing	tax revenues that	at were collect	ed for ar	other tax	xing unit.
Yes	✓ No	7.	pensio	n benef	fits (normal	costs) in the	current ye	equirement (Articear. If the plan into the contribution)	s more than '	100% fur	nded and	the overfunding
Yes	✓ No	8.		ocal unit 129.241		it cards and	has not a	dopted an appl	icable policy	as requi	red by P	.A. 266 of 1995
Yes	✓ No	9.	The lo	cal unit	has not ado	opted an inves	stment poli	icy as required b	y P.A. 196 of	1997 (M	CL 129.9	5).
We have	enclosed	the	follow	ing:					Enclosed		o Be varded	Not Required
The letter	of comme	ents	and red	commer	ndations.				1			
Reports o	n individu	al fe	deral fi	nancial	assistance	programs (pro	ogram aud	its).				1
Single Audit Reports (ASLGU).							<b>√</b>					
Baird, C	otter an											
Street Address City 134 West Harris Street Cadillac						State	ZIP.	601				
Accountant	Signature	7	a	Cane	6	SPA				Date 8/2	106	

#### MARCH 31, 2006

#### TABLE OF CONTENTS

-	PAGES
Independent Auditors' Report	i-ii
Management's Discussion and Analysis	iii-ix
Basic Financial Statements	
Government-Wide Financial Statements	
Statement of Net Assets	1
Statement of Activities	2
Fund Financial Statements	
Governmental Funds	
Balance Sheet	3
Reconciliation of the Balance Sheet to the Statement of Net Assets	4
Statement of Revenues, Expenditures and Changes in Fund Balance	5
Reconciliation of the Statement of Revenues, Expenditures and Changes In	
Fund Balances to the Statement of Activities	6
Fiduciary Fund	· ·
Statement of Fiduciary Assets and Liabilities	7
Notes to Financial Statements	8-18
Required Supplementary Information	0 10
Budgetary Comparison Schedule - Major Governmental Funds	19-20
Major Governmental Funds	19 20
General Fund	
Balance Sheet	21
Schedule of Revenues, Expenditures and Changes In	
Fund Balance - Budget and Actual	22-23
Municipal Street Fund	
Balance Sheet	24
Schedule of Revenues, Expenditures and Changes in	
Fund Balance – Budget and Actual	25
Fire Fund	_
Balance Sheet	26
Schedule of Revenues, Expenditures and Changes in	
Fund Balance – Budget and Actual	27-28
Liquor Law Enforcement Fund	
Balance Sheet	29
Schedule of Revenues, Expenditures and Changes in	
Fund Balance – Budget and Actual	30
Agency Funds	
Current Tax Collection Fund	
Statement of Changes in Assets and Liabilities	31
Other Information	
Statement of 2005 Summer Property Tax Roll	32
Statement of 2005 Winter Property Tax Roll	33-34
Letter of Comments and Recommendations	35-36
Letter of Reportable Conditions	37

00000

134 WEST HARRIS STREET CADILLAC, MICHIGAN 49601

231-775-9789 FAX: 231-775-9749

M. WAYNE BEATTIE, C.P.A. JACK H. BAIRD, C.P.A. JERRY L. COTTER, C.P.A. DALE D. COTTER, C.P.A.

### Baird, Cotter and Bishop, P.C.

#### CERTIFIED PUBLIC ACCOUNTANTS

May 17, 2006

#### INDEPENDENT AUDITORS' REPORT

JOHN H. BISHOP, C.P.A. ROBERT V. BEATTIE, C.P.A.

DOUGLAS P. McMULLEN, C.P.A.

JOHN F. TAYLOR, C.P.A. STEVEN C. ARENDS, C.P.A. SCOTT A. HUNTER., C.P.A. JONATHAN E. DAMHOF, C.P.A. MICHAEL D. COOL, C.P.A.

To the Township Board Banks Township **Antrim County** Ellsworth, Michigan

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Banks Township, Antrim County, Ellsworth, Michigan as of and for the year ended March 31, 2006, which collectively comprise the Township's basic financial statements as listed in the table of contents. These basic financial statements are the responsibility of the Township's management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Banks Township, Antrim County, Ellsworth, Michigan as of March 31, 2006, and the respective changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As described in Note I, the Township has implemented a new financial reporting model as required by the Governmental Accounting Standards Board (GASB) Statement No. 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments as of April 1, 2004.

The management's discussion and analysis on pages iii through ix and budgetary comparison information on pages 19-20 are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise Banks Township, Antrim County, Ellsworth, Michigan's basic financial statements. The individual fund financial statements, and other supplementary information are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

BAIRD, COTTER AND BISHOP, P.C.

Baird, Cotter & Bishop, P.C.

ii

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### FOR FISCAL YEAR ENDED MARCH 31, 2006

Banks Township, a general law township located in Antrim County has implemented the provisions of Governmental Accounting Standards Board Statement 34 (GASB 34). The Management's Discussion and Analysis, a requirement of GASB 34, is intended to be the Banks Township board's discussion and analysis of the financial results for the fiscal year ended March 31, 2006.

#### **Financial Highlights**

- ◆ The assets of the Township exceeded its liabilities at the close of the fiscal year by \$1,108,395. Of this amount, \$249,487 may be used to meet the township's ongoing obligations to citizens and creditors.
- ◆ As of the close of the current fiscal year, the Township's governmental funds reported combined ending fund balances of \$418,260, an increase of \$16,020 in comparison with the prior year. About 59.6% is available for spending at the Township's discretion.
- ◆ The Township's total debt decreased by \$40,000 during the fiscal year.

#### **Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to the Township's basic financial statements. The Township's basic financial statements are comprised of three components. 1) government-wide financial statements, 2) fund financial statements and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-Wide Financial Statements The government-wide financial statements, required by GASB 34, are new and being shown for the first time in 2006 for Banks Township. The *government-wide financial statements* are designed to provide readers with a broad overview of the Township's finances, in a manner similar to a private-sector business. These statements are calculated using full accrual accounting and more closely represent those presented by business and industry. The entire Township's assets and liabilities, both short and long-term, are reported. As such, these statements include capital assets, net of related depreciation.

The *Statement of Net Assets* presents information on all of the Township's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Township is improving or deteriorating.

The *Statement of Activities* presents information showing how the Township's net assets changed during the fiscal year. All changes in net assets are reported when the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in the future fiscal periods.

Both of the government-wide financial statements distinguish functions of the Township's that are principally supported by taxes and intergovernmental revenues (governmental activities) from functions that

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### FOR FISCAL YEAR ENDED MARCH 31, 2006

are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities).

#### **Fund Financial Statements**

The fund level statements are reported on a modified accrual basis in that only those assets that are "measurable" and "currently available" are reported. Liabilities are recognized to the extent they are normally expected to be paid with current financial resources.

Governmental Funds – Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental funds financial statements focus on current sources and uses of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statement, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental funds balance sheet and the governmental fund statements of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

#### **Notes to the Financial Statements**

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

#### Other Information

In addition to the basic financial statements, this report further presents Required Supplementary Information (RSI) that explains and supports the information presented in the financial statements.

#### **Government-Wide Financial Analysis**

The Statement of Net Assets is the first statement in the Government-Wide Financial Statements section of this document. This statement is useful for providing an indicator of the Township's financial position over time. The Net Assets of the Township are \$1,108,395 at March 31, 2006, meaning the Township's assets were greater than its liabilities by this amount.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### FOR FISCAL YEAR ENDED MARCH 31, 2006

#### Banks Township Net Assets as of March 31, 2006

	Governmental Activities
Assets	
Current Assets	\$ 418,752
Non Current Assets	
Capital Assets	\$ 929,974
Less: Accumulated Depreciation	(239,839)
Total Non Current Assets	\$ 690,135
Total Assets	\$ 1,108,887
Liabilities	
Other Liabilities	\$ 492
Net Assets	
Invested in Capital Assets	\$ 690,135
Restricted for Specific Purposes	168,773
Unrestricted	249,487
Total Net Assets	\$ 1,108,395
<b>Total Liabilities and Net Assets</b>	\$ 1,108,887

The most significant portions of the Township's Net Assets are cash and investment in capital assets (e.g. land, buildings, equipment, infrastructure, and others) less any related debt that is outstanding that the Township used to acquire the asset. The Township has \$249,487 in unrestricted Net Assets. These assets represent resources that are available for appropriation, but are limited by Township policies regarding their use.

At the end of the current fiscal year, the Township is able to report positive balances in all categories of net assets both for the government as a whole, as well as for its separate governmental activities.

The total net assets of the Township increased by \$20,733, which is an indicator that the Township experienced positive financial growth during the year. As a result, the Township ended the fiscal year in better condition than when the year began.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### FOR FISCAL YEAR ENDED MARCH 31, 2006

The following table illustrates and summarizes the results of the changes in the net assets for the Township. The condensed information was derived from the government-wide Statement of Activities.

#### Banks Township Change in Net Assets for the Fiscal Year Ended March 31, 2006

	Governmental Activities
Revenues	
Program Revenues	Φ 5.004
Charges for Services General Revenues	\$ 5,094
	260,260
Taxes	269,369
Licenses and Permits	3,740
State Shared Revenue	95,154
Unrestricted Investment Earnings	53,128
Other	478_
Total Revenues	\$ 426,963
Expenses	
Legislative	\$ 7,761
General Government	114,633
Public Safety	89,769
Public Works	143,325
Health and Welfare	15,067
Community and Economic Development	17,755
Recreation and Cultural	7,942
Other Functions	9,978
Total Expenses	\$ 406,230
Change in Net Assets	\$ 20,733
NET ASSETS - Beginning of Year	1,087,662
NET ASSETS - End of Year	\$ 1,108,395

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### FOR FISCAL YEAR ENDED MARCH 31, 2006

#### **Governmental Activities**

During the fiscal year ended March 31, 2006, the Township's net assets increased by \$20,733 in the governmental funds. The majority of this increase represents the degree to which increases in ongoing revenues have outstripped similar increases in ongoing expenses. This is true despite the fact that GASB 34 now requires the Township to maintain a record of annual depreciation expense and the accumulation of depreciation expense over time. The net increase in accumulated depreciation expense is a reduction in net assets.

The most significant part of the revenue for all governmental activities of Banks Township comes from property taxes. The Township levied a millage for street maintenance and fire protection, in addition to the operating millages, this fiscal year. The Township levied 0.9626 mills for operating purposes, 0.9626 mills for road maintenance, and 1.450 mills for fire protection.

State shared revenue is collected by the State of Michigan and distributed to local governments by formula allocation. In 2006, the amount of state shared revenue received by the Township trended downward, representing declining sales tax collections and discretionary reductions by the State in revenue sharing payments.

The Township's governmental activities expenses are dominated by public safety expenses that total 35.3% of total expenses. The Township spent \$143,325 in fiscal year 2006 on Public Safety expenses. General Government represented the next largest expense at \$114,633, or 28.2% of total expenses.

#### **Business-Type Activities**

The Township does not maintain any Business-Type Activities.

#### Financial Analysis of the Government's Funds

Governmental Funds The focus of Banks Township's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Township's financing requirement. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

At the end of the current fiscal year, Banks Township's governmental funds reported combined ending fund balances of \$418,260. Approximately 53.4% of this total amount (\$233,195) constitutes unreserved fund balance. The remainder of the fund balance is reserved or designated for specific purposes and is therefore not available for new appropriation. For example, the fund balance that is reserved for fire protection must be used for expenditures that relate to fire protection.

**General Fund** – The General Fund increased its fund balance by \$256,797 which brings the fund balance to \$449,487. The General Fund's fund balance is unreserved. All of the General Fund's functions ended the year with expenditures below budgeted amounts. State shared revenues were collected in the amount of \$90,937.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### FOR FISCAL YEAR ENDED MARCH 31, 2006

**Municipal Street Fund** – The Municipal Street Fund decreased its fund balance by \$44,694 which brings the fund balance to \$33,529. This balance is reserved and must be used for road improvements.

The Township levied a road millage on the 2005 tax roll. This resulted in \$70,238 in tax related revenues during the current fiscal year.

**Fire Fund** – The Fire Fund decreased its fund balance by \$(196,029) which brings the fund balance to a deficit of \$(66,292).

The Township levied a fire millage on the 2005 tax roll. This resulted in \$103,363 in tax related revenues during the current fiscal year.

**Liquor Law Enforcement Fund** – The Liquor Law Enforcement Fund decreased its fund balance by \$54 which brings the fund balance to \$1,536. This balance is reserved and must be used for liquor law enforcement.

**Proprietary Fund** The Township does not maintain any proprietary funds.

#### **Capital Assets and Debt Administration**

**Capital Assets.** The Township's investment in capital assets for governmental activities as of March 31, 2006 amounted to \$690,135 net of accumulated depreciation.

Capital assets summarized below include any items purchased with a cost greater than \$10,000 individually and that have a useful life greater than one year. A summary of capital asset categories is illustrated below:

#### Banks Township Capital Assets as of March 31, 2006

	Gov	ernmental
	A	ctivities
Buildings	\$	198,328
Building Improvements		77,476
Equipment and Vehicles		654,170
	\$	929,974
Less Accumulated Depreciation		(239,839)
Net Capital Assets	\$	690,135

There were no major capital asset events during the current fiscal year.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### FOR FISCAL YEAR ENDED MARCH 31, 2006

**Long-Term Debt.** At the end of the current fiscal year, the Township did not have any long-term debt outstanding.

#### **Economic Condition and Outlook**

The unemployment rate is still high in the State of Michigan and the State's shortfall in the budget means potential further reductions in state-shared revenues.

The Township is undertaking a project to pave Hillman and Sinclair Roads at an approximate cost to the Township of \$13,741 for Hillman Road and \$9,900 for Sinclair Road.

These factors were considered in preparing the Township's budgets for the 2006-07 fiscal year.

#### **Request for Information**

The financial report is designed to provide our citizens, customers, investors and creditors with a general overview of the Township's finances and to demonstrate the Township's accountability for the money it receives. If you have any questions about this report or need any additional information, contact Banks Township at P.O. Box 68, Ellsworth, Michigan 49729.

#### STATEMENT OF NET ASSETS MARCH 31, 2006

	GOVERNM ACTIV	
<u>ASSETS</u>		
<u>CURRENT ASSETS</u>		
Cash	\$	62,000
Investments		323,702
Taxes Receivable		17,895
Due from Other Governments		15,155
Total Current Assets	\$	418,752
CAPITAL ASSETS		
Buildings	\$	198,328
Building Improvements		77,476
Equipment and Vehicles		654,170
• •		929,974
Less Accumulated Depreciation		239,839
Net Capital Assets	\$	690,135
TOTAL ASSETS	\$ 1,	108,887
LIABILITIES		
CURRENT LIABILITIES		
Accounts Payable	\$	492
NET ASSETS		
Invested in Capital Assets	\$	690,135
Restricted for Road Improvements		33,529
Restricted for Fire Protection		133,708
Restricted for Liquor Law Enforcement		1,536
Unrestricted		249,487
	\$ 1,	108,395
TOTAL NET ASSETS	\$ 1,	108,887

#### STATEMENT OF ACTIVITIES YEAR ENDED MARCH 31, 2006

				F	ROC	GRAM REVENUI	ES	A	T (EXPENSES) REVENUES ND CHANGE NET ASSETS	
		•				OPERATING	CAPITAL		TOTAL	
			<b>CHARGES FOR</b>			GRANTS AND	<b>GRANTS AND</b>	GO'	GOVERNMENTAL	
FUNCTIONS/PROGRAMS	EX	PENSES	SI	ERVICES	CC	NTRIBUTIONS	CONTRIBUTIONS	I	ACTIVITIES	
PRIMARY GOVERNMENT										
GOVERNMENTAL ACTIVITIES										
Legislative	\$	7,761	\$	0	\$	0	\$ 0	\$	(7,761)	
General Government		114,633		5,094		0	0		(109,539)	
Public Safety		89,769		0		0	0		(89,769)	
Public Works		143,325		0		0	0		(143,325)	
Health and Welfare		15,067		0		0	0		(15,067)	
Community and Economic Development		17,755		0		0	0		(17,755)	
Recreation and Cultural		7,942		0		0	0		(7,942)	
Other Functions		9,978		0		0	0		(9,978)	
Total Governmental Activities	\$	406,230	\$	5,094	\$	0	\$ 0	\$	(401,136)	
	<u>GEN</u>	NERAL RE	VENU	<u>ES</u>						
	Ta	axes						\$	269,369	
	Li	censes and	Permit	s					3,740	
	St	ate Shared	Revenu	ie					95,154	
	Uı	nrestricted 1	Investn	nent Earnings					53,128	
		ther		_					478	
		Total Gene	ral Rev	venues				\$	421,869	
Change in Net Assets								\$	20,733	
	<u>NET</u>	ASSETS -	Begin	ning of Year					1,087,662	
		ASSETS -				ha financial states		\$	1,108,395	

The accompanying notes are an integral part of the financial statements.

#### **GOVERNMENTAL FUNDS**

### BALANCE SHEET MARCH 31, 2006

		ERAL		UNICIPAL		FIRE	EN	UOR LAW NFORCE-		
	FU	JND	STR	EET FUND	F	FUND	ME	NT FUND	T	OTALS
<u>ASSETS</u>										
Cash	\$ 6	2,000	\$	0	\$	0	\$	0	\$	62,000
Investments	16	7,366		28,412	1	26,388		1,536		323,702
Taxes Receivable		5,117		5,117		7,661		0		17,895
Due from Other Governments	1	5,155		0		0		0		15,155
Due from Other Funds	4	0,000		0		0		0		40,000
Advances to Other Funds	16	0,000		0		0		0		160,000
Total Assets	\$44	9,638	\$	33,529	\$1	34,049	\$	1,536	\$	618,752
LIABILITIES AND FUND BALANCE LIABILITIES										
Accounts Payable	\$	151	\$	0	\$	341	\$	0	\$	492
Due to Other Funds	Ψ	0	Ψ	0		40,000	Ψ	0	Ψ	40,000
Advances from Other Funds		0		0		60,000		0		160,000
Total Liabilities	\$	151	\$	0		00,341	\$	0	\$	200,492
FUND BALANCE - (DEFICIT) Reserved for:										
Road Improvements	\$	0	\$	33,529	\$	0	\$	0	\$	33,529
Liquor Law Enforcement		0		0		0		1,536		1,536
Advances to Other Funds	16	0,000		0		0		0		160,000
Unreserved										
Undesignated	28	9,487		0	(	66,292)		0		223,195
Total Fund Balance (Deficit)	\$44	9,487	\$	33,529	\$(	66,292)	\$	1,536	\$	418,260
TOTAL LIABILITIES AND FUND BALANCE	¢11	9,638	¢	33,529	¢ 1	34,049	\$	1,536	<b>\$</b>	618,752
TUND DALANCE	<b>Ф44</b>	7,038	\$	33,349	ΦI	34,049	Ф	1,330	Ф	010,/32

#### **GOVERNMENTAL FUNDS**

#### 

Total Fund Balances for Governmental Funds

\$ 418,260

Amounts Reported for Governmental Activities in the Statement of Net Assets are Different Because:

Capital assets used in governmental activities are not

financial resources and therefore are not reported in the funds.

Buildings	\$ 198,328	
Building Improvements	77,476	
Equipment and Vehicles	654,170	
Accumulated Depreciation	(239,839)	690,135

NET ASSETS OF GOVERNMENTAL ACTIVITIES

\$ 1,108,395

#### **GOVERNMENTAL FUNDS**

### STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE YEAR ENDED MARCH 31, 2006

	GENERAL	JNICIPAL STREET	FIRE	JQUOR LAW NFORCE-	
	FUND	FUND	FUND	NT FUND	TOTALS
REVENUES					
Taxes	\$ 95,768	\$ 70,238	\$ 103,363	\$ 0	\$ 269,369
Licenses and Permits	3,740	0	0	0	3,740
State Grants	90,937	3,117	0	1,100	95,154
Charges for Services	3,074	0	2,020	0	5,094
Interest and Rents	50,131	365	2,561	71	53,128
Other Revenues	392	13	73	0	478
Total Revenues	\$ 244,042	\$ 73,733	\$ 108,017	\$ 1,171	\$ 426,963
<u>EXPENDITURES</u>					
Legislative	\$ 7,761	\$ 0	\$ 0	\$ 0	\$ 7,761
General Government	103,754	0	0	0	103,754
Public Safety	90	0	55,242	1,225	56,557
Public Works	14,898	128,424	0	0	143,322
Health and Welfare	15,067	0	0	0	15,067
Community and Economic Development	17,755	0	0	0	17,755
Recreation and Cultural	7,942	0	0	0	7,942
Other Functions	9,978	3	0	0	9,981
Debt Service	0	0	248,804	0	248,804
Total Expenditures	\$ 177,245	\$ 128,427	\$ 304,046	\$ 1,225	\$ 610,943
Excess (Deficiency) of Revenues					
Over Expenditures	\$ 66,797	\$ (54,694)	\$(196,029)	\$ (54)	\$ (183,980)
OTHER FINANCING SOURCES (USES)					
Advances to Other Funds	\$ 200,000	\$ 0	\$ 0	\$ 0	\$ 200,000
Transfers In	0	10,000	0	0	10,000
Transfers Out	(10,000)	0	0	0	(10,000)
Total Other Financing Sources (Uses)	\$ 190,000	\$ 10,000	\$ 0	\$ 0	\$ 200,000
Net Change in Fund Balance	\$ 256,797	\$ (44,694)	\$(196,029)	\$ (54)	\$ 16,020
FUND BALANCE - Beginning of Year	192,690	78,223	129,737	1,590	402,240
FUND BALANCE - (DEFICIT) - End of Year	\$ 449,487	\$ 33,529	\$ (66,292)	\$ 1,536	\$ 418,260

#### **GOVERNMENTAL FUNDS**

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES MARCH 31, 2006

Net change in Fund Balance - Total Governmental Funds	\$ (183,980)
Amounts reported for governmental activities are different because:	
Governmental funds report capital outlay as expenditures in the statement of	
activities. These costs are allocated over their estimated useful lives as	
depreciation.	
Depreciation Expense	(35,287)
Repayment of principal on long-term debt is an expenditure in the governmental	
funds, but not in the statement of activities (where it is a reduction of liabilities).	40,000
CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES	\$ (179,267)

#### STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES MARCH 31, 2006

4.6.67776	AGEN	AGENCY FUNDS			
ASSETS Cash	\$	39,337			
LIABILITIES					
Due to Other Governments	\$	39,337			

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2006

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### A. Reporting Entity

Banks Township is a general law township located in Antrim County which operates under the direction of an elected township board. Under the criteria established by accounting principles generally accepted in the United States of America, the Township has determined that there are no component units which should be included in its reporting entity.

#### **B.** Government-wide and Fund Financial Statements

During fiscal year 2005, the Township adopted GASB Statement No. 34, *Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments*, as amended by GASB Statements No. 37 and No. 38, and applied those standards on a retroactive basis. GASB Statement No. 34 establishes standards for external financial reporting for state and local governments and requires that resources be classified for accounting and reporting purposes into the following three net asset categories.

Invested in Capital assets, net of related debt consists of capital assets, net of accumulated depreciation and reduced by outstanding balances for bonds, notes, and other debt that are attributed to the acquisition, construction, or improvement of those assets.

Restricted net assets result when constraints placed on net asset use are either externally imposed by creditors, grantors, and contributions, or imposed by law through constitutional provisions or enabling legislation.

*Unrestricted net assets* consist of net assets which do not meet the definition of the two preceding categories.

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the non-fiduciary activities of the government. For the most part, the effect of interfund activity has been removed from these statements.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

The government-wide focus is more on the sustainability of the Township as an entity and the change in aggregate financial position resulting from the activities of the fiscal period. The fund financial statements are similar to the financial statements presented in the previous financial reporting model.

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2006

#### C. Measurement Focus, Basis of Accounting and Basis of Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Sales taxes collected and held by the state at year end on behalf of the government are also recognized as revenue. All other revenue items are considered to be measurable and available only when cash is received by the government.

Entitlements and shared revenues are recorded at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

The accounts of the Township are organized on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds are maintained consistent with legal and managerial requirements.

Banks Township reports the following major governmental funds:

The *General Fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *Municipal Street Fund* accounts for revenue sources that are legally restricted to expenditures for road maintenance.

The *Fire Fund* accounts for revenue sources that are legally restricted to expenditures for fire protection.

The *Liquor Enforcement Fund* accounts for revenue sources that are legally restricted to expenditures for liquor law enforcement.

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2006

Additionally Banks Township reports the following fund types:

Agency funds are custodial in nature and do not present results of operations or have a measurement focus. Agency funds are accounted for using the accrual basis of accounting. These funds are used to account for assets that the Township holds for others in an agency capacity.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and other charges between the other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions involved. Amounts reported as program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

When both restricted and unrestricted resources are available for use, it is the Township's policy to use the restricted resources first, then unrestricted resources as they are needed.

#### D. Assets, Liabilities and Equity

#### 1. Deposits and Investments

The Township's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from date of acquisition.

The investment policy adopted by the Township states that the treasurer may invest Township funds in certificates of deposit, savings accounts, deposit accounts, or depository receipts of a bank but only if the bank, savings and loan association, or credit union meets all criteria as a depository of public funds contained in state law.

#### 2. Receivables and Payables

Transactions between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds."

All trade and property tax receivables are shown net of an allowance for uncollectibles. Property taxes attach as an enforceable lien on the property as of the date they are levied. State education taxes and one-third of county taxes are levied and due July 1, and become delinquent after September 14. The remaining millages are levied and due December 1, and become delinquent after February 14. Collections of taxes and remittances of them are accounted for in the Current Tax Collection Fund. Township property tax revenues are recognized when they become both

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2006

measurable and available for use to finance Township operations. Amounts which are not expected to be collected within sixty days are treated as deferred revenues.

The 2005 taxable valuation of Banks Township totaled \$72,976,971, on which ad valorem taxes levied consisted of 0.9626 mills for Banks Township operating purposes and 0.9626 mills for Banks Township road improvements. These levies raised \$70,238 for operating purposes, \$70,238 for road improvements. In addition, the Township levied 1.4500 mills on real property valuation of \$71,246,285 raising \$103,363.

#### 3. Inventories and Prepaid Items

Inventories are not significant and are expensed as acquired.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

#### 4. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$10,000 (amount not rounded) and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant and equipment of the government are depreciated using the straight line method over the following estimated useful lives:

ASSETS	<b>YEARS</b>
Land improvements	20
Building	20-50
Building improvements	20-30
Public domain infrastructure	20-50
Vehicles	10
Equipment	5-20

Banks Township qualifies as a phase 3 governmental unit in regards to the implementation of GASB 34. Phase 3 governmental units are not required to retroactively capitalize infrastructure. As a result, the Township began to capitalize and depreciate infrastructure April 1, 2004, in accordance with the Township's capitalization policy.

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2006

#### 5. Long-term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities. Bond premiums and discounts, as well as issuance costs, are amortized over the life of the bonds using the effective interest method. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### 6. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

#### 7. Use of Estimates

The presentation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### II. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

#### A. Budgetary Information

The annual budget is adopted on the modified accrual basis in accordance with the requirements of Michigan Public Act 621 of 1978 "The Uniform Budgeting and Accounting Act". A public hearing is held to obtain taxpayer comments. Appropriations lapse at year end. Budget amounts are as originally adopted on March 28, 2005, or as amended by the Township Board from time to time throughout the year.

The appropriated budget is prepared by fund and activity. The Township Board exercises budgetary control over expenditures.

Encumbrance accounting, under which purchase orders, contracts and other commitments for expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is not employed by the Township because it is, at present, not considered necessary to assure effective budgetary control or to facilitate effective cash planning and control.

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2006

#### III. DETAILED NOTES ON ALL FUNDS

#### A. Deposits and Investments

The Township's deposits are on deposit with Charlevoix State Bank in Charlevoix, Michigan and MBIA Asset Management in Armonk, NY.

Investment rate risk. The Township will minimize Interest Rate Risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates, by; structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities in the open market; and investing operating funds primarily in shorter-term securities, liquid asset funds, money market mutual funds, or similar investing pools and limiting the average maturity in accordance with the Township's cash requirement.

Foreign currency risk. The Township is not authorized to invest in investments, which have this type of risk.

*Credit risk*. The Township will minimize Custodial Credit Risk, which is the risk of loss due to the failure of the security issuer or backer, by; limiting investments to the types of securities listed in the Township's investment policy; and pre-qualifying the financial institutions, brokers/dealer, intermediaries and advisors with which the Township will do business in accordance with the Township's investment policy.

Concentration of credit risk. The Township will minimize Concentration of Credit Risk, which is the risk of loss attributed to the magnitude of the Township's investment in a single issuer, by diversifying the investment portfolio so that the impact of potential losses from any one type of security or issuer will be minimized.

Custodial credit risk – deposits. In the case of deposits, this is the risk that in the event of a bank failure, the government's deposits may not be returned to it. As of March 31, 2006, \$374,715 of the government's bank balance of \$436,716 was exposed to custodial credit risk because it was uninsured and uncollateralized.

Custodial credit risk – investments. For an investment, this is the risk that, in the event of the failure of the counterparty, the government will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Township's investments are categorized to give an indication of the level of risk assumed by the Township at year end. Category 1 includes investments that are insured or registered, or securities held by the Township or the Township's agent in the Township's name. Category 2 includes investments that are uninsured and unregistered with securities held by the counterparty's trust department or its agent in the Township's name. Category 3 includes investments that are uninsured and unregistered, with the securities held by the counterparty, or by its trust department or its agent but not in the Township's name. All of the Township's investments are classified as category 1.

### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2006

As of March 31, 2006 the Township held the following investments:

	CA A	FAIR VALUE			
Investments – Primary Government			_		
Money Market	\$	234,479	\$ 246,155		
MBIA Asset Management		128,560	128,560		
-	\$	363,039	\$ 374,715		

A reconciliation of cash and investments follows:

	 RIMARY ERNMENT
Carrying amount of Deposits Carrying amount of Investments	\$ 62,000 363,039
Total	\$ 425,039
Government-wide Statement of Net Assets Cash Investments Statement of Fiduciary Assets and Liabilities	\$ 62,000 323,702
Cash	 39,337
Total	\$ 425,039

#### B. Receivables

Receivables as of year end for the government's individual major funds are as follows:

		Municipal												
	_	General		Street	Fire	Total								
Receivables	_													
Taxes	\$	5,117	\$	5,117 \$	7,661 \$	17,895								
<b>Dues from Other Governments</b>		15,115		0	0	15,155								

The allowance for doubtful accounts is not considered to be material for disclosure. As a result, its uncollectible accounts are virtually nil.

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned.

### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2006

No deferred revenue was recorded in any of the funds at the end of the current fiscal year.

#### C. Capital Assets

	Beginning			Ending
	Balance	Increases	Decreases	Balance
Governmental activities:				
Capital assets, being depreciated				
Buildings and Building Improvements	\$275,804	\$ 0	\$ 0	\$275,804
Equipment and Vehicles	654,170	0	0	654,170
Total capital assets, being depreciated	\$929,974	\$ 0	\$ 0	\$929,974
Less accumulated depreciation for:				
<b>Buildings and Building Improvements</b>	\$105,537	\$ 7,948	\$ 0	\$113,485
Equipment and Vehicles	99,015	27,339	0	126,354
Total accumulated depreciation	\$204,552	\$ 35,287	\$ 0	\$239,839
Governmental activities capital assets, net	\$725,422	\$(35,287)	\$ 0	\$690,135

Depreciation expense was charged to functions/programs of the primary government as follows:

#### Governmental activities:

General Governement	\$ 10,879
Public Safety	24,408

#### **Construction Commitments:**

The government has no outstanding construction commitments as of March 31, 2006.

#### D. Interfund Receivables, Payables and Transfers

The Township had no individual fund interfund receivable and payable balances at March 31, 2006.

Interfund Transfers as of March 31, 2006 were:

		TRANS	FER.	S
		IN		OUT
Primary Government				_
General Fund	\$	0	\$	10,000
Municipal Street Fund	<u>-</u>	10,000		0
	\$_	10,000	\$	10,000
	<del>-</del>			-

TD ANGEED O

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2006

Transfers are used (1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them, (2) move receipts restricted to debt service from the funds collecting the receipts to the debt service fund as debt service payments become due, and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

For the year ended March 31, 2006, the general fund made a transfer to the Municipal Street Fund to be used for road improvements.

#### E. Leases

The Township has entered into an income lease agreement with Noverr Publishing, Inc. dated December, 1997 to lease 4800 square feet of land in which a communications tower and antenna array was constructed. The initial lease was a period of five years with the option to extend the lease for three additional five year periods. The Township has entered the first extension period. The lease was purchased by American Tower Corporation. The minimum rental payments to be received for the next five years are as follows:

Year Ended March 31,	 Amount
2007	\$ 38,096
2008	38,096
2009	38,096
2010	38,096
2011	 38,096
	\$ 190,480

The Township has entered into an income lease agreement with Jordan Development Company, L.L.C. dated December, 2005 to lease 1.1 acres of land for the purpose of oil and gas exploration. Initial consideration of \$100 was received in the fiscal year ending March 31, 2006. The initial lease is for a period of three years with the option to extend if oil or gas is found and a well is being worked. The lease may be extended until a well is no longer being worked on the land. If oil or gas is found, the consideration to the Township would consist of 1/6 of the oil or gas produced at the well or 1/6 of the net amount realized on the sale of the oil or gas by Jordan Development Company, L.L.C.

### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2006

#### F. Long-Term Debt

The following is a summary of the long-term debt transactions of the Township of Banks for the year ended March 31, 2006:

	ī	NOTES PAYABLE
Long –Term Debt Payable		
At April 1, 2005 New Debt Incurred	\$	240,000
Payments on Debt  LONG-TERM DEBT PAYABLE	_	(240,000)
AT MARCH 31, 2006	\$_	0
Due Within One Year	\$_	0

#### G. Advances to/from Other Funds

Advances to/from Other Funds at March 31, 2006 consisted of the following:

Advance

\$200,000 owed by the Fire fund to the General fund due in annual installments of \$40,000 through March 31, 2011, interest at 2.0% compounded annually.

200,000

The annual requirements to amortize advance outstanding as of March 31, 2006 are as follows:

Year Ending March 31,	Ţ.	Principal	Interest		Amounts Payable
		1		. —	
2007	\$	40,000 \$	4,000	\$	44,000
2008		40,000	3,200		43,200
2009		40,000	2,400		42,400
2010		40,000	1,600		41,600
2011		40,000	800		40,800
	\$	200,000 \$	12,000	\$_	212,000

#### H. Fund Balance Reserves

In order to comply with generally accepted accounting principles and meet certain legal requirements, the Township has reserved fund balances in various funds. These reserves are detailed in the following schedule:

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2006

#### FUND BALANCE/NET ASSETS

Reserved

Special Revenue Funds Municipal Street Fund

Road Improvements \$ 33,529

Liquor Law Enforcement Fund

Liquor Law Enforcement 1,536

TOTAL FUND BALANCE/NET ASSETS RESERVES \$ 35,065

#### IV. OTHER INFORMATION

#### A. Risk Management

The Township is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters. The Township participates in a pool of municipalities within the State of Michigan for self-insuring property and casualty, crime, general liability, workers compensation insurance and errors and omissions insurance. The Township pays annual premiums to the pool for the respective insurance coverage. In the event the pool's total claims and expenses for a policy year exceed the total normal annual premiums for said years, all members of the specific pool's policy year may be subject to special assessments to make up the deficiency. The Township has not been informed of any special assessments being required for the current year or the three prior years.

The Township continues to carry insurance for other risks of loss, including fidelity bonds.

#### **B.** Property Tax Administration Fee

The township passed a resolution on September 19, 1983, to charge 1% administration fee on all ad valorem taxes levied after this date. Also, a late penalty fee of 3% shall be added after February 14th and shall terminate on the last day of February. The resolution is to continue in force and effect until revoked by the Township Board.

The Township has determined that authorized costs of tax collection will be repeatedly in excess of the revenues generated by the administration fee so that a restricted earnings account is not reflected in these statements.

#### C. Due from Other Governments

Amount due from other governments consists of \$15,155 in state-shared revenues.

# BANKS TOWNSHIP, ANTRIM COUNTY ELLSWORTH, MICHIGAN REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE MAJOR GOVERNMENTAL FUNDS

#### YEAR ENDED MARCH 31, 2006

	GENERAL FUND									N	1D					
		IGINAL UDGET	I	FINAL BUDGET		ACTUAL	WI	ARIANCE TH FINAL BUDGET		ORIGINAL FINAL BUDGET BUDGET				W		RIANCE TH FINAL UDGET
REVENUES																
Taxes	\$	91,000	\$	91,990	\$	95,768	\$	3,778	\$	70,200	\$	70,089	\$	70,238	\$	149
Licenses and Permits		5,000		4,875		3,740		(1,135)		0		0		0		0
State Grants		90,000		89,826		90,937		1,111		3,000		3,000		3,117		117
Charges for Services		2,200		3,073		3,074		1		0		0		0		0
Interest and Rents		39,000		49,395		50,131		736		100		100		365		265
Other Revenues		0		455		392		(63)		0		0		13		13
Total Revenues	\$ 2	227,200	\$	239,614	\$	244,042	\$	4,428	\$	73,300	\$	73,189	\$	73,733	\$	544
EXPENDITURES																
Legislative																
Township Board	\$	8,500	\$	8,500	\$	7,761	\$	739	\$	0	\$	0	\$	0	\$	0
General Government																
Supervisor		8,500		8,500		7,455		1,045		0		0		0		0
Election		500		800		794		6		0		0		0		0
Attorney		5,000		5,000		2,661		2,339		0		0		0		0
Clerk		15,000		15,000		14,180		820		0		0		0		0
Assessor		18,500		18,600		18,550		50		0		0		0		0
Board of Review		1,000		1,100		1,094		6		0		0		0		0
Treasurer		22,000		22,000		19,766		2,234		0		0		0		0
Data Processing		2,000		3,000		2,807		193		0		0		0		0
Building and Grounds		15,000		23,600		21,271		2,329		0		0		0		0
Cemetery		22,000		22,000		15,176		6,824		0		0		0		0
Public Safety																
Fire Department		200		200		90		110		0		0		0		0
Public Works																
Street Maintenance		0		0		0		0		124,800		124,825		128,424		(3,599)
Street Lighting		1,800		1,800		1,668		132		0		0		0		0
Cleanup Day		8,000		12,300		12,230		70		0		0		0		0
Recycle and Waste		1,000		1,000		1,000		0		0		0		0		0
Health and Welfare																
Ambulance		3,500		3,500		3,500		0		0		0		0		0
Rescue Department		15,000		15,000		11,567		3,433		0		0		0		0
Community and Economic Development																
Planning and Zoning		20,000		20,000		17,755		2,245		0		0		0		0
Recreation and Cultural																
Recreation and Parks		6,500		6,500		6,380		120		0		0		0		0
Library		1,500		1,600		1,562		38		0		0		0		0
Other Functions																
Insurance and Bonds		6,500		6,500		4,626		1,874		0		0		0		0
Employee Benefits		5,500		5,500		4,748		752		0		0		0		0
Refunds and Rebates		500		500		104		396		0		0		0		0
Miscellaneous		29,200		29,200		500		28,700	_	0		0		0		0
Total Expenditures	\$ 2	217,200	\$	231,700	\$	177,245	\$	54,455	\$	124,800	\$	124,825	\$	128,424	\$	(3,599)
Excess (Deficiency) of Revenues over Expenditures	\$	10,000	\$	7,914	\$	66,797	\$	58,883	\$	(51,500)	\$	(51,636)	\$	(54,691)	\$	(3,055)
OTHER FINANCING SOURCES (USES)																
Advances to Other Funds	\$	0	\$	0	\$	200,000	\$	(200,000)	\$	0	\$	0	\$	0	\$	0
Transfers (Out) In		(10,000)	-	(10,000)	-	(10,000)	-	0	_	10,000	_	10,000	-	10,000	-	0
Total Other Financing Sources (Uses)		(10,000)	\$	(10,000)	\$	190,000	\$	200,000	\$	10,000	\$	10,000	\$	10,000	\$	0
Net Change in Fund Balance	\$	0	\$			256,797		258,883	\$			(41,636)		(44,691)		(3,055)
<u>FUND BALANCE</u> - Beginning of Year		174,509		174,509		192,690		18,181		73,268		73,268		78,223		4,955
FUND BALANCE - End of Year	\$	174,509	\$	172,423	\$	449,487	\$	277,064	\$	31,768	\$	31,632	\$	33,532	\$	1,900

### $\frac{\text{BANKS TOWNSHIP, ANTRIM COUNTY}}{\text{ELLSWORTH, MICHIGAN}}$

### REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE MAJOR GOVERNMENTAL FUNDS

#### YEAR ENDED MARCH 31, 2006 FIRE FUND

			RCH 31, 20	<u> </u>	LIQUOR LAW ENFORCEMENT FUND											
				FIRE	FU	IND	**	DYLLYGE		LIQUO	)K L	AW ENF	OKU	EMEN		
		RIGINAL		FINAL			WI	ARIANCE TH FINAL	TH FINAL ORIGINAL						VARIANCE WITH FINAL	
	В	UDGET	I	BUDGET		ACTUAL	В	UDGET	BI	JDGET	В	UDGET	A	CTUAL	BU	DGET
REVENUES	Φ	00.200	Ф	104 200	Φ	102.262	Φ.	(1.017)	Ф	0	Ф	0	Φ.	0	Ф	0
Taxes	\$	98,280	\$	104,380	\$	103,363	\$	(1,017)	\$	0	\$	0	\$	0	\$	0
Licenses and Permits		0		0		0		0								0
State Grants				2,000		2 020		0 20		1,100		1,100		1,100		0
Charges for Services Interest and Rents		400 600		2,300		2,020 2,561		261		0		0		0 71		0 71
Other Revenues		000		2,300		73		73		0		0		0		0
Other Revenues		0		0		/3		13		U		0		0		<u> </u>
Total Revenues	\$	99,280	\$	108,680	\$	108,017	\$	(663)	\$	1,100	\$	1,100	\$	1,171	\$	71
<u>EXPENDITURES</u>																
Legislative																
Township Board	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
General Government																
Supervisor		0		0		0		0		0		0		0		0
Election		0		0		0		0		0		0		0		0
Attorney		0		0		0		0		0		0		0		0
Clerk		0		0		0		0		0		0		0		0
Assessor		0		0		0		0		0		0		0		0
Board of Review		0		0		0		0		0		0		0		0
Treasurer		0		0		0		0		0		0		0		0
Data Processing		0		0		0		0		0		0		0		0
Building and Grounds		0		0		0		0		0		0		0		0
Cemetery		0		0		0		0		0		0		0		0
Public Safety		54.600		57.670		55.040		2.420		0		0		0		0
Fire Department		54,600		57,670		55,242		2,428		0		0		0		0
Liquor Law Enforcement		0		0		0		0		1,200		1,225		1,225		0
Public Works																
Street Lighting		0		0		0		0		0		0		0		0
Cleanup Day		0		0		0		0		0		0		0		0
Recycle and Waste		0		0		0		0		0		0		0		0
Health and Welfare		0		0		0		0		0		0		0		0
Ambulance		0		0		0		0		0		0		0		0
Rescue Department		0		0		0		0		0		0		0		0
Community and Economic Development		0		0		0		0		0		0		0		0
Planning and Zoning		0		0		0		0		0		0		0		0
Recreation and Cultural		0		0		0		0		0		0		0		0
Recreation and Parks		0		0		0		0		0		0		0		0
Library		0		0		0		0		0		0		0		0
Other Functions		0		0		0		0		0		0		0		0
Insurance and Bonds		0		0		0		0						0		0
Employee Benefits Refunds and Rebates		0		0		0		0		0		0		0		0
		0		0		0		0		0		0		0		0
Miscellaneous		0		0		0		U		0		Ü		0		0
Debt Service		40.225		40.005		240.000		(100 775)		0		0		0		0
Principal		49,225		49,225		240,000	(	(190,775)		0		0		0		0
Interest		0		0		8,804		(8,804)		0		0		0		0
Total Expenditures	\$	103,825	\$	106,895	\$	304,046	\$ (	(197,151)	\$	1,200	\$	1,225	\$	1,225	\$	0
Net Change in Fund Balance	\$	(4,545)	\$	1,785	\$	(196,029)	\$ (	(197,814)	\$	(100)	\$	(125)	\$	(54)	\$	71
FUND BALANCE - Beginning of Year	_	121,535		121,535		129,737		8,202		1,590		1,590		1,590		0
FUND BALANCE - (DEFICIT) - End of Year	\$	116,990	\$	123,320	\$	(66,292)	\$ (	(189,612)	\$	1,490	\$	1,465	\$	1,536	\$	71

#### **GENERAL FUND**

### BALANCE SHEET MARCH 31, 2006

ASSETS	
Cash	\$ 62,000
Investments	167,366
Taxes Receivable	5,117
Due from Other Governments	15,155
Due from Other Funds	40,000
Advances to Other Funds	 160,000
TOTAL ASSETS	\$ 449,638
LIABILITIES AND FUND BALANCE	
<u>LIABILITIES</u>	
Accounts Payable	\$ 151
FUND BALANCE	
Reserved for Advances	\$ 160,000
Unreserved	 289,487
Total Fund Balance	\$ 449,487
TOTAL LIABILITIES AND FUND BALANCE	\$ 449,638

## GENERAL FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

#### FOR THE YEAR ENDED MARCH 31, 2006

	BUDGET					
	OI	RIGINAL	FINAL		ACTUAL	
REVENUES						
Taxes	\$	91,000	\$	91,990	\$	95,768
Licenses and Permits		5,000		4,875		3,740
State Grants		90,000		89,826		90,937
Charges for Services		2,200		3,073		3,074
Interest and Rents		39,000		49,395		50,131
Other Revenues		0		455		392
Total Revenues	\$	227,200	\$	239,614	\$	244,042
EXPENDITURES						
Legislative						
Township Board	\$	8,500	\$	8,500	\$	7,761
General Government						
Supervisor		8,500		8,500		7,455
Election		500		800		794
Attorney		5,000		5,000		2,661
Clerk		15,000		15,000		14,180
Assessor		18,500		18,600		18,550
Board of Review		1,000		1,100		1,094
Treasurer		22,000		22,000		19,766
Data Processing		2,000		3,000		2,807
Building and Grounds		15,000		23,600		21,271
Cemetery		22,000		22,000		15,176
Public Safety						
Fire Department		200		200		90
Public Works						
Street Lighting		1,800		1,800		1,668
Cleanup Day		8,000		12,300		12,230
Recycle and Waste		1,000		1,000		1,000
Health and Welfare						
Ambulance		3,500		3,500		3,500
Rescue Department		15,000		15,000		11,567

# GENERAL FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

#### FOR THE YEAR ENDED MARCH 31, 2006

	BUDGET				
	O	RIGINAL		FINAL	 ACTUAL
Community and Economic Development					
Planning and Zoning		20,000		20,000	17,755
Recreation and Cultural					
Recreation and Parks		6,500		6,500	6,380
Library		1,500		1,600	1,562
Other Functions					
Insurance and Bonds		6,500		6,500	4,626
Employee Benefits		5,500		5,500	4,748
Refunds and Rebates		500		500	104
Miscellaneous		29,200		29,200	 500
Total Expenditures	_\$_	217,200	\$	231,700	\$ 177,245
Excess (Deficiency) of Revenues					
Over Expenditures	\$	10,000	\$	7,914	\$ 66,797
OTHER FINANCING SOURCES (USES)					
Advances to Other Funds	\$	0	\$	0	\$ 200,000
Transfers Out		(10,000)		(10,000)	 (10,000)
Total Other Financing Sources (Uses)	\$	(10,000)	\$	(10,000)	\$ 190,000
Net Change in Fund Balance	\$	0	\$	(2,086)	\$ 256,797
FUND BALANCE - Beginning of Year		174,509		174,509	192,690
FUND BALANCE - End of Year	_\$	174,509	\$	172,423	\$ 449,487

#### MUNICIPAL STREET FUND

### BALANCE SHEET MARCH 31, 2006

ASSETS	
Investments	\$ 28,412
Taxes Receivable	 5,117
TOTAL ASSETS	\$ 33,529
LIABILITIES AND FUND BALANCE	
<u>LIABILITIES</u>	\$ 0
FUND BALANCE	
Reserved for Road Improvements	 33,529
TOTAL LIABILITIES AND FUND BALANCE	\$ 33,529

### MUNICIPAL STREET FUND

## $\frac{\text{SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE}}{\text{BUDGET AND ACTUAL}}$

	BUD		
	ORIGINAL	FINAL	ACTUAL
<u>REVENUES</u>			
Taxes	\$ 70,200	\$ 70,089	\$ 70,238
State Grants	3,000	3,000	3,117
Interest and Rents	100	100	365
Other Income	0	0	13
Total Revenues	\$ 73,300	\$ 73,189	\$ 73,733
EXPENDITURES			
Public Works			
Road Maintenance	\$ 124,800	\$ 128,425	\$ 128,424
Other Functions			
Refunds and Rebates	0	4	3
Total Expenditures	\$ 124,800	\$ 128,429	\$ 128,427
Excess (Deficiency) of Revenues			
Over Expenditures	\$ (51,500)	\$ (55,240)	\$ (54,694)
OTHER FINANCING SOURCES (USES)			
Transfers In	10,000	10,000	10,000
Net Change in Fund Balance	\$ (41,500)	\$ (45,240)	\$ (44,694)
FUND BALANCE - Beginning of Year	73,268	73,268	78,223
FUND BALANCE - End of Year	\$ 31,768	\$ 28,028	\$ 33,529

#### **FIRE FUND**

## BALANCE SHEET MARCH 31, 2006

### **ASSETS** Investments 126,388 Taxes Receivable 7,661 **TOTAL ASSETS** 134,049 LIABILITIES AND FUND BALANCE **LIABILITIES** Accounts Payable \$ 341 40,000 Due to Other Funds Advance from Other Funds 160,000 **Total Liabilities** 200,341 **FUND BALANCE - (DEFICIT)** Reserved for Fire Protection (66,292)TOTAL LIABILITIES AND FUND BALANCE \$ 134,049

### FIRE FUND

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

	BUDGET					
	OR	IGINAL		FINAL	A	CTUAL
REVENUES						
Taxes	\$	98,280	\$	104,380	\$	103,363
Charges for Services		400		2,000		2,020
Interest and Rents		600		2,300		2,561
Other Income		0		0		73
Total Revenues	\$	99,280	\$	108,680	\$	108,017
<u>EXPENDITURES</u>						
Public Safety						
Fire Department						
Personal Services						
Training	\$	2,500	\$	3,600	\$	3,510
Officers Compensation		3,050		3,050		3,050
Meeting Reimbursement		4,000		5,600		5,521
Supplies		,		,		,
Gasoline		1,200		1,460		1,464
Other Supplies and Equipment		7,200		7,200		8,415
Other Services and Charges						
Insurance						
Property and Liability		16,700		16,700		15,914
Workers Compensation		1,300		1,300		676
Death and Disability		1,000		1,000		976
Repairs		4,000		2,600		1,305
Telephone		600		605		603
Building Maintenance and Utilities		7,000		7,305		7,272
Training Fees and Materials		0		1,200		1,191
Travel and Expense		5,450		5,450		5,092
Miscellaneous		400		400		247
Refunds and Rebates		200		200		6

### FIRE FUND

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

	BUDO		
	ORIGINAL	FINAL	ACTUAL
Debt Service			
Principal	49,225	49,225	240,000
Interest	0	0	8,804
Total Expenditures	\$ 103,825	\$ 106,895	\$ 304,046
Excess (Deficiency) of Revenues Over Expenditures	\$ (4,545)	\$ 1,785	\$ (196,029)
FUND BALANCE - Beginning of Year	\$ 121,535	\$ 121,535	\$ 129,737
FUND BALANCE - (DEFICIT) - End of Year	\$ 116,990	\$ 123,320	\$ (66,292)

### LIQUOR LAW ENFORCEMENT FUND

## BALANCE SHEET MARCH 31, 2006

### **ASSETS**

Investments	\$ 1,536
LIABILITIES AND FUND BALANCE	
<u>Liabilities</u> Fund Balance	\$ 0
Reserved for Liquor Law Enforcement	1,536
Total Liabilities and Fund Balance	\$ 1,536

### LIQUOR LAW ENFORCEMENT FUND

# $\frac{\text{SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE}}{\text{BUDGET AND ACTUAL}}$

	BUDGET					
	ORIGINAL		FINAL		AC	CTUAL
REVENUES						
State Grants						
State Shared Revenue						
Liquor License Fees	\$	1,100	\$	1,100	\$	1,100
Interest and Rents						
Interest		0		0		71
Total Revenue	\$	1,100	\$	1,100	\$	1,171
EXPENDITURES						
Public Safety						
Liquor Law Enforcement						
Inspector Fees	\$	800	\$	825	\$	825
Administration Fees		400		400		400
Total Expenditures	\$	1,200	\$	1,225	\$	1,225
Excess (Deficiency) of Revenues						
Over Expenditures	\$	(100)	\$	(125)	\$	(54)
FUND BALANCE - Beginning of Year		1,590		1,590		1,590
FUND BALANCE - End of Year	\$	1,490	\$	1,465	\$	1,536

#### **CURRENT TAX COLLECTION FUND**

### STATEMENT OF CHANGES IN ASSETS AND LIABILITIES YEAR ENDED MARCH 31, 2006

	ANCE 2005	A]	DDITIONS	DE	DUCTIONS	31/2006
ASSETS						
Cash	\$ 11	\$	1,965,587	\$	1,926,261	\$ 39,337
LIABILITIES						
Due to Other Funds	\$ 11	\$	252,724	\$	252,735	\$ 0
Due to Other Organizations and Individuals	0		7,167		7,167	0
Due to Other Governments	0		1,705,696		1,666,359	39,337
Total Liabilities	\$ 11	\$	1,965,587	\$	1,926,261	\$ 39,337

### STATEMENT OF 2005 SUMMER PROPERTY TAX ROLL MARCH 31, 2006

TAXES ASSESSED		
County	\$ 437,855	
County - State Education Tax	 128,591	\$ 566,446
TAXES COLLECTED		
County	\$ 421,220	
County - State Education Tax	 123,706	544,926
TAXES RETURNED DELINQUENT		
County	\$ 16,635	
County - State Education Tax	4,885	\$ 21,520

# $\frac{\text{STATEMENT OF 2005 WINTER PROPERTY TAX ROLL}}{\text{MARCH 31, 2006}}$

TAXES ASSESSED			
County	\$	337,205	
Township			
Operating		70,238	
Roads		70,238	
Fire		103,363	
Schools			
Central Lake Public Schools		1,992	
Charlevoix Public Schools		74,478	
Ellsworth Community School		630,264	
Intermediate School		197,178	
District Library			
Central Lake		170	
Charlevoix		11,011	\$ 1,496,137
TAVES COLLECTED			
TAXES COLLECTED  County	\$	212 640	
County	Ф	312,640	
Township		65,122	
Operating Roads		•	
		65,122	
Fire Schools		95,701	
		1 021	
Central Lake Public Schools		1,931	
Charlevoix Public Schools		73,610	
Ellsworth Community School		582,456	
Intermediate School		182,814	
District Library		1.55	
Central Lake		155	1.000.000
Charlevoix		10,541	1,390,092

# $\frac{\text{STATEMENT OF 2005 WINTER PROPERTY TAX ROLL}}{\text{MARCH 31, 2006}}$

### TAXES RETURNED DELINQUENT

County	\$ 24,565	
Township		
Operating	5,116	
Roads	5,116	
Fire	7,662	
Schools		
Central Lake Public Schools	61	
Charlevoix Public Schools	868	
Ellsworth Community School	47,808	
Intermediate School	14,364	
District Library		
Central Lake	15	
Charlevoix	<del>470</del> =	\$ 106,045

134 WEST HARRIS STREET CADILLAC, MICHIGAN 49601 231-775-9789 FAX: 231-775-9749

M. WAYNE BEATTIE, C.P.A. 1902 - 1990 JACK H. BAIRD, C.P.A. JERRY L. COTTER, C.P.A.

### Baird, Cotter and Bishop, P.C.

#### CERTIFIED PUBLIC ACCOUNTANTS

DALE D. COTTER, C.P.A. JERI
ROBERT V. BEATTIE, C.P.A.
DOUGLAS P. McMULLEN, C.P.A.
JOHN F. TAYLOR, C.P.A.
STEVEN C. ARENDS, C.P.A.
SCOTT A. HUNTER., C.P.A.
JONATHAN E. DAMHOF, C.P.A.
MICHAEL D. COOL, C.P.A.

JOHN H. BISHOP, C.P.A.

May 17, 2006

#### LETTER OF COMMENTS AND RECOMMENDATIONS

To the Township Board Banks Township Antrim County Ellsworth, Michigan

During the course of our audit of the basic financial statements of Banks Township for the year ended March 31, 2006, we noted the following items:

#### Budgeting

Except for not budgeting for loan proceeds for a fire truck purchase, the Township is doing an excellent job of complying with Act 621 of the Public Acts of 1978, The Uniform Budgeting and Accounting Act.

#### General Recordkeeping

The accounting records being maintained for the year ended March 31, 2006, were found to be in good order and in compliance with the State's uniform accounting system. We commend the clerk and treasurer for their fine effort.

#### New Accounting Pronouncement

The Governmental Accounting Standards Board (GASB) has issued Statement 34 that provides for changes in reporting requirements for Township financial statements. For the Township these changes were implemented in the March 31, 2006 financial audit.

Some of the more significant changes required by GASB 34 are as follows:

- a) Management's discussion and analysis is a new section in the financial report. This includes the administration's narrative overview of the information contained in the financial statements.
- b) Several new types of financial statements are now included that reports financial information on a government wide basis and incorporates capital assets, and a provision for depreciation on those assets.

We commend the Township for their diligent efforts and assistance necessary to implement these rather radical changes as required by this new reporting pronouncement.

#### Fund Balance Deficit

At March 31, 2006, the Township's Fire Fund reported a deficit of \$66,292. This deficit was the result of taking an advance of \$200,000 from the general fund and paying off a bank installment loan on a fire truck. Appropriate repayment terms, including interest, have been established to repay the general fund advance. We believe this was a wise financial decision and because the deficit was strictly the result of an advance between funds that a deficit reduction plan is not needed.

#### <u>Internal Control</u>

While we observed that bills are approved for payment by the Township board, we did not observe evidence of approval for payment on the bills themselves. We suggest that as a method of strengthening internal control the Township consider having a board member sign the bills approved for payment.

### Reportable Condition in Internal Controls

In planning and performing our audit of the basic financial statements of Banks Township for the year ended March 31, 2006, we considered its internal control structure in order to determine our auditing procedures for the purpose of expressing our opinion on the basic financial statements.

Certain matters considered to be reportable conditions in internal control were noted. We are issuing a separate letter (letter of reportable conditions) which addresses those items noted.

We would like to thank the Board for its continued confidence in our firm and to thank the Township clerk and treasurer for their cooperation.

If you have any questions relative to the above comments and recommendations or other areas of your annual accounting, please feel free to call on us.

BAIRD, COTTER AND BISHOP, P. C.

Baird, Cotte & Bishop, P.C.

134 WEST HARRIS STREET CADILLAC, MICHIGAN 49601 231-775-9789 FAX: 231-775-9749

M. WAYNE BEATTIE, C.P.A. 1902 - 1990 JACK H. BAIRD, C.P.A. JERRY L. COTTER, C.P.A.

## Baird, Cotter and Bishop, P.C.

#### CERTIFIED PUBLIC ACCOUNTANTS

DALE D. COTTER, C.P.A. JER
ROBERT V. BEATTIE, C.P.A.
DOUGLAS P. McMULLEN, C.P.A.
JOHN F. TAYLOR, C.P.A.
STEVEN C. ARENDS, C.P.A.
SCOTT A. HUNTER., C.P.A.
JONATHAN E. DAMHOF, C.P.A.
MICHAEL D. COOL, C.P.A.

JOHN H. BISHOP, C.P.A.

May 17, 2006

#### **LETTER OF REPORTABLE CONDITIONS**

To the Township Board Banks Township Antrim County Ellsworth, Michigan

In planning and performing our audit of the basic financial statements of Banks Township, Antrim County, Ellsworth, Michigan for the year ended March 31, 2006, we considered its internal control structure in order to determine our auditing procedures for the purpose of expressing our opinion on the basic financial statements and not to provide assurance on the internal control structure. However, we noted certain matters that we consider to be reportable conditions under standards established by the American Institute of Certified Public Accountants. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control structure that, in our judgment, could adversely affect the organization's ability to record, process, summarize, and report financial data consistent with the assertions of management in the basic financial statements.

The relatively small number of people involved in the accounting functions of the Township and the design of the accounting system as developed by the state make it difficult to adequately segregate duties. Segregation of accounting duties is a fundamental method of strengthening internal control. However, in deciding what internal control procedures should be implemented, the Board must consider the costs of implementing them and weigh those costs against the benefits to be derived from their implementation.

A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities in amounts that would be material to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses as defined above. However, we believe that the condition described above is a material weakness.

This report is intended solely for the information and use of the Board and others within the organization. This restriction is not intended to limit the distribution of the report, which is a matter of public record.

BAIRD, COTTER AND BISHOP, P. C.

Baird, Cotte & Bishop, P.C.